USER GUIDE

Family and Business 360° Tools



The world's first online 360° tools to improve your family and business planning

WHY?

- Apply a shared model and vocabulary for family planning discussions
- Capture the family's feedback on your current family and business functioning
- Analyze and discuss planning feedback to develop family and business plans
- Motivate the family into action!

www.familyandbusinesslearning.com

v. 27122020 2020 © Randel S. Carlock

How the 360 works?

1. Login www.fab-learning.com

2. Create survey

Facilitator selects 360, invites at least 3* respondents, and pays/redeems promo code/s.

3. Invite respondents

Invitation with 360 survey link is emailed to each respondent.

4. Complete & submit

Respondents have up to 90 days (default) to complete it.

* You can invite up to any number of respondents

9. Action planning

Facilitator plans a family meeting to discuss the feedback with the respondents



5. Monitor

At the Dashboard, the Facilitator can check who has/has not completed the survey and can add more respondents before the survey is closed.

8. Facilitator Feedback Report with each respondent's identity is emailed to the Facilitator

7. Individual Feedback Report

with anonymous feedback is emailed to each respondent

6. Close survey

Facilitator can close the survey anytime, or let it close automatically on the expiry date

Introducing the Family and Business 360

These instruments are for training and planning by business families, with the support of a Facilitator, who may be a family member, family business advisor, or consultant.

Facilitators Feedback Report

A Facilitators Feedback Report (FFR) with the identities of the respondents will be sent to the Facilitator – the user who creates the survey and invites the respondents. Your completing of the survey grants your consent for the Facilitator to use the data in training and planning activities with the family.

To protect confidentiality among individual respondents, the answers to the survey will be collated in the Individual Feedback Report.

Except to the Facilitator, none of the information you provide will be identifiable as coming from you, unless you voluntarily offer personal information in the narrative or comment boxes.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

2

Step 1 Facilitator to Login at <u>www.fab-learning.com</u>
Sign up with your email and a password of minimum 8 digits

FAMILY AND BUSINESS LEARNING

номе

STORE

TOOLS

воок

CONTACT

English \$



Password
Sign up

Username

Forgot password?

Login

Step 2

In MY DASHBOARD, select the 360 survey type and click Create

Then add family members (respondents) by providing their Email addresses and Names.

FAMILY AND BUSINESS **LEARNING** номе FAMILY_AND_BUSINESS_LEARNING TEnglish > DASHBOARD STORE TOOLS воок CONTACT

MY DASHBOARD

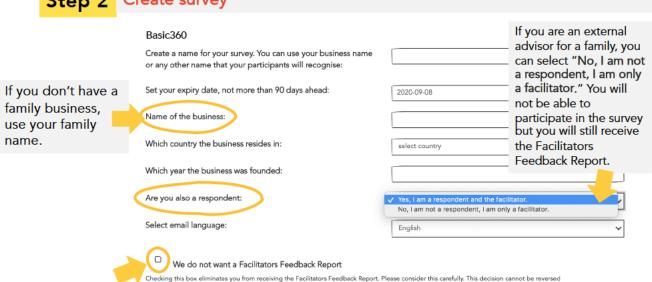
AVAILABLE SURVEYS

Name	Action
Commitment360	
Communication360	⑤ Price ► Create survey
Advanced360	
Basic360	

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

Create survey Step 2



If you are working with a family who doesn't want the identity of each respondent to be shared with the facilitator, tick the box "We do not want a Facilitators Feedback Report". This should be the exception.

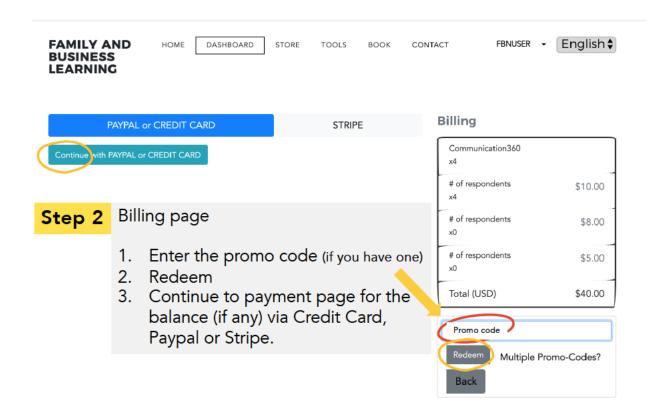
Continue

Invite family members (respondents) by providing their Email addresses and Names/Nicknames. The 360 requires a minimum of 3 respondents (including yourself) with no maximum limit.

Invite respondents Name What's this? kay@fab-learning.com Family_and_Business_Learning Name, nickname or identifier name@example.com name@example.com Name, nickname or identifier name@example.com Name, nickname or identifier name@example.com Name, nickname or identifier You can continue adding any number of email Name, nickname or identifier name@example.com addresses and names to the survey. Please check + Add more e-mail addresses that the email addresses are correct. Create survey

www.familyandbusinesslearning.com

2020 © Randel S. Carlock



Step 3 Click <u>Begin survey</u> on MY DASHBOARD to start your survey.

MY SURVEYS

Туре	Status	Name	Expiry date	Completed/Invited	Action
Basic360	Active	Smith family	2020-04- 15 16:00 UTC	<u>0/4</u>	■ Begin survey ■ Close survey

Invite respondents

Your respondents will each receive an email from Family and Business Learning with the subject

"You are invited to complete the {360 Survey type} for {your survey name}" with a unique link to complete their own assessment.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

8

Step 4 Complete the 360

There are 10 to 20 statements you will rate on a scale.

For example:

- 1 = "Strongly disagree" and 4 = "Strongly agree"; or
- 1 = "Does not describe our family" and 5 = "Very well describes our family"

Rate away! Family system In this section, you'll find 10 action statements based on 5 factors of family business planning across the family dimensions. Rate your family and business planning performance based on your first-hand experience (observable behavior) against each statement using a scale of 1 to 4, where 4 = strongly agree 1 You need to rate each of the action All statements marked with an asterisk * are required. statements before you can move to Family values the next page by 1. Our family values drive our decision-making. * clicking NEXT. Strongly disagree O1 02 O3 O4 Strongly agree All 20 action 2. Our family transmits its values to the next generation. $\ensuremath{^\star}$ Strongly disagree O1 O2 ●3 O4 Strongly agree statements with an asterisk* are required. 1 2 3 4 5 6 7 8 9 10 11 Next

Step 4 Complete the 360

Then answer the **open-ended questions** to share your family specific thoughts.

All respondents will be reminded that their completion of the 360 grants their consent for the Facilitator to view and use the data in family training and planning activities.

These surveys should take no more than 20 minutes to complete.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

10

Step 5

Monitor on MY DASHBOARD (only for the Main user or Facilitator)

- <u>Completed/Invited</u>: track who has or has not completed the survey
- <u>Invite</u>: to add more respondents, and <u>Re-Invite</u>: to re-send the link to respondents
- <u>Close survey</u>: close the survey prior to the expiry date, and even when some respondents have not yet completed the survey
- <u>FFR</u>: view the Facilitators Feedback Report, only when the survey is closed
- Analyse: view your own Individual Feedback Report at any time.

MY SURVEYS

Туре	Status	Name	Expiry date	Completed/Invited	Action
Basic360	Active	FBN Comm Exercise	2020-04- 15 16:00 UTC	0/4	■ Begin survey ■ Close survey Invite □ Re-Invite ■ Analyse

Step 6 Click Close survey on MY DASHBOARD to close your survey any time before the expiry date (default 90 days).

Step 7

Review your Individual Feedback Report

Once the survey is closed, an email from Family and Business Learning with the subject "The {360 Survey type} Feedback Report for {your survey name} is now ready for your review" and a link to the respondent's Individual Feedback Report will be sent to all respondents.

Step 8

Review your Facilitators Feedback Report

Once the survey is closed, an email from Family and Business Learning with the subject "The {360 Survey type} FFR report for {your survey name} is now ready for your review" and a link to the Facilitators

Feedback Report will be sent to the main user or Facilitator.

You will be able to EXPORT TO PDF or PRINT using the buttons founds at the end of the reports.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

12

The 360 Individual Feedback Report

Sample for Basic360

Report 1. You vs Group Overall Performance

Each statement is rated on a scale of 1 – 4 with 1= "strongly disagree" and 4 = "strongly agree"

	YOU	GROUP
Family system	2.60	2.97
Business system	2.20	2.47

The questions that this score should stimulate are:

What is the **effectiveness** of our overall family and business planning performance

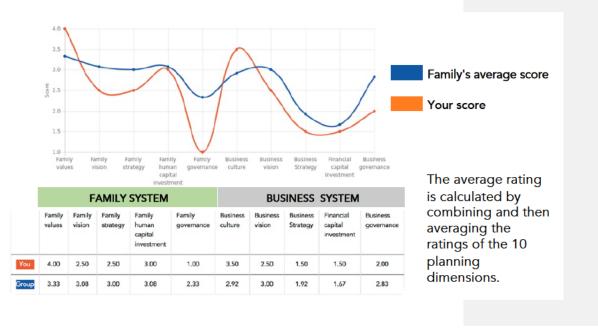
and

What is the **balance** between our family and business planning performance?

The Basic360 Individual Feedback Report

Sample

Report 2. Overall dimensions



www.familyandbusinesslearning.com

2020 © Randel S. Carlock

1 /

The Basic360 Individual Feedback Report

Report 3. Performance Ranking across all dimensions

A chart ranking the importance of the 10 family and business planning dimensions from highest to lowest based on the group's average responses.

	Group	Ranked	You	
3.33	Family values	1	Family values	4.00
3.08	Family vision	2	Business culture	3.50
3.08	Family human capital investment	3	Family human capital investment	3.00
3.00	Family strategy	4	Family vision	2.50
3.00	Business vision	5	Family strategy	2.50
2.92	Business culture	6	Business vision	2.50
2.83	Business governance	7	Business governance	2.00
2.33	Family governance	8	Business Strategy	1.50
1.92	Business Strategy	9	Financial capital investment	1.50
1.67	Financial capital investment	10	Family governance	1.00

Sample

The report is designed to provide the family team with more perspectives to think about and discuss their family planning.

The Basic360 Individual Feedback Report

Sample

Report 4. Narrative comments on Booster Questions

	Booster questions	Comments		
1	What one barrier is preventing your family from planning more effectively for the family?	You: - Our family planning is fine. Group: - We don't have regular family meetings - I think we need to consider the family more - My older brother makes all the decisions		
2	What are the possible solutions for overcoming this barrier to planning for the family?	You: - Not needed. Group: - We should meet as a family more often		
6	Is there one action you can take to improve the way your family plans for its business?	You: - Not needed. Group: - Put more ideas into action - Talk more among family members		

6 open-ended Booster questions

Designed to help propel your family thinking on improving your family and business planning effectiveness.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

14

The 360 Facilitators Feedback Report

The Facilitator, who may be a family member, family business advisor, or consultant, will receive a report showing the profile and identities of each participant.

Overview of the Participants

Sample

Overall number, list and profile of participants by their Identifier (ID), Name, Generation, Current Role and Gender.

Invited	Completed	Male	Female	Others	Started	Closed
3	3	66%	33%	0%	Jan. 10, 2020, 3:33 p.m.	Jan. 11, 2020

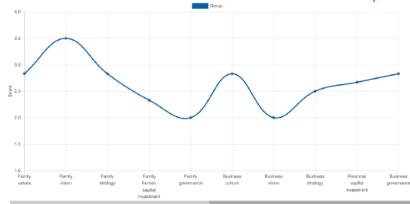
Profile of respondents (Only participants who completed the survey)

ID	Name	Gen	Current Role	Gender		
A01	Fabian	G2	4. Family member, owner, employed by the enterprise	М		
A02	2 Gerald G5		5. Family member employed by the enterprise	w		
A03	03 User G4		User G4 5. Family member employed by the enterprise		5. Family member employed by the enterprise	М

The Basic360 Facilitators Feedback Report Sample

The table shows the group and each individual's score, so you can see how her or his ratings compare with the family.

The colored boxes and outlines help the Facilitator identify areas and individuals to prepare for the discussion.



			Family :	system		Business system				
	Family Family Family Family values vision strategy human capital investment		human	Family governance	Business culture	Business vision	Business strategy	Financial capital investment	Busine: governar	
Group	2.83	3.50	2.83	2.33	2.00	2.83	2.00	2.50	2.67	2.83
	2.50	3.50	3.50	1.50	1.50	3.50	1.50	2.50	3.00	3.50
A02	4.00	3.50	3.50	3.50	3.00	3.50	3.00	2.50	1.50	2.00
A03	2.00	3.50	1.50	2.00	1.50	1.50	1.50	2.50	3.50	3.00

Figure 2. Overall view of ten Family and Business dimensions showing each individual's response in comparison with the family's average.

www.familyandbusinesslearning.com

2020 © Randel S. Carlock

Step 9 Action Planning

Review the reports and plan a family meeting to discuss.

Need help?

Go to <u>www.familyandbusinesslearning.com/faq.html</u> or email <u>kay@fab-learning.com</u>